Seat No. : $\qquad$
$\mathrm{LF}-137$
April-2014
$4^{\text {th }} \mathrm{MBA}(\mathrm{KS})$ (Integrated)
Advanced Cost and Management Accounting

Time : 3 Hours]
[Max. Marks : 70

1. Answer the following questions :

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(1) State and explain main differences between cost accounting and financial accounting.
(2) List out the different methods of costing and explain their practical application.

OR
NI Ltd. has three production departments X, Y. Z and two service departments S and C. The following details are extracted from the books of accounts in respect of indirect expenses incurred during March, 2012 :

## Particulars

Indirect wages
Lighting and Heating
Rent and Rates
Electric power
Depreciation
Sundry Expenses

Amount (₹)
9,000
1,200
12,000
6,000
24,000
7,800

Following further details are collected for distribution of the above costs :

## Particulars

Value of Machinery (₹ ‘000)
Horse power of Machines
Light points (Nos.)
Floor space (sq. meters)
Direct wages (₹ ‘000)
Machine hours worked

## Departments

| $\mathbf{X}$ | $\mathbf{Y}$ | $\mathbf{Z}$ | $\mathbf{S}$ | $\mathbf{C}$ |
| :---: | :---: | :---: | :---: | :---: |
| 60 | 50 | 80 | 10 | - |
| 40 | 45 | 60 | 5 | - |
| 20 | 30 | 40 | 20 | 10 |
| 150 | 200 | 250 | 100 | 50 |
| 30 | 20 | 40 | 4 | 6 |
| 4250 | 3380 | 7120 |  |  |

The cost of service departments are apportioned percentagewise as follows :

| Departments | $\mathbf{X}$ | $\mathbf{Y}$ | $\mathbf{Z}$ | $\mathbf{S}$ | $\mathbf{C}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| S | 20 | 30 | 40 | - | 10 |
| C | 40 | 20 | 30 | 10 | - |

Calculate:
(a) Overhead recovery rates based on machine hours showing the apportionment.
(b) Total cost of Job 123, the job card of which contains the following details :

| Particulars | Dept. X | Dept. Y | Dept. Z |
| :--- | :---: | :---: | :---: |
| Direct materials used | $₹ 268$ | $₹ 131$ | $₹ 102$ |
| Direct wages | $₹ 300$ | $₹ 250$ | $₹ 300$ |
| Machine hours worked | 10 | 12 | 12 |

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2. (a) From the following information for the month ending on October, 2011 prepare process cost account for Process - 3 :

Opening W1P
Transferred from Process - 2
Transferred to Process - 4
Closing stock of Process - 3
Units scrapped
Direct materials added in Process - 3
Direct wages
Production overhead
Degree of completion :
Particulars Opening stock
Materials
80\%
Labour
Overheads

2000 units at $₹ 25,750$
53,000 units at ₹ $4,11,500$
48,000 units
5,000 units
2,000 units
₹ $1,97,600$
₹ 97,600
₹ 48,800

| Closing stock | Scrap |
| :---: | :---: |
| $70 \%$ | $100 \%$ |
| $50 \%$ | $70 \%$ |
| $50 \%$ | $70 \%$ |

The normal loss in the process was $5 \%$ of production and the scrap was sold at ₹ 3 per unit.

## OR

Mr. A has taken a contract to run a tourist car on a 20 km . long route for the chief executive of a multinational firm. He buys a car costing ₹ $1,50,000$. The annual cost of insurance and taxes are ₹ 4,500 and ₹ 900 respectively. He has to pay ₹ 500 per month for a garage where he keeps the car when it is not in use. The annual repair costs are estimated at ₹ 4,000 . The car is estimated to have a life of 10 years, at the end of which the scrap value is likely to be ₹ 50,000 . He hires a driver who is to be paid ₹ 300 per month plus $10 \%$ of the takings as commission. Other incidental expenses are estimated at $₹ 200$ per month.
Petrol and oil will cost ₹ 100 per 100 kms . The car will make 4 round trips each day. Assuming that a profit of $15 \%$ on takings is desired and that the car will be on the road for 25 days on an average per month, what should he charge per round-up ?
(b) Explain various methods of allocation of joint cost among joint products in brief.
3. (a) The relevant data of $\mathrm{A} L t d$, for its three products $\mathrm{A}, \mathrm{B}$ and C are given as under :

| Product | A | B | C |
| :--- | :---: | :---: | :---: |
| Direct materials (₹/unit) | 260 | 300 | 250 |
| Direct labour (₹/unit) | 130 | 270 | 260 |
| Variable overhead (₹/unit) | 110 | 230 | 180 |
| Selling price (₹/unit) | 860 | 1040 | 930 |
| Machine hours required (per unit) | 12 | 6 | 3 |

The estimated fixed overhead at four different levels of $3600 ; 6000 ; 8400$ and 10,800 machine hours are ₹ $1,00,000$; ₹ $1,50,000$; ₹ $2,20,000$ and $₹ 3,00,000$ respectively. The maximum demand of $A, B$ and $C$ in a cost period are $500 ; 300$ and 1800 units respectively. You are required to find out
(i) the most profitable product mix at each level
(ii) the level of activity where the profit would be maximum.
(b) Explain the concept of BEP with graph. Also mention the assumptions of BEP analysis.

NI Ltd. proposes to install a machine for the manufacture of a component which at present is being purchased at ₹ 120 each. There are two alternatives, namely (a) semiautomatic machine and (b) automatic machine. The details of the two machines are as under :

| Particulars | Semi-automatic <br> Machine | Automatic <br> Machine |
| :--- | :---: | :---: |
| Cost of Machine (₹) | $30,00,000$ | $45,00,000$ |
| Life (years) | 10 | 10 |
| Cash fixed overhead p.a. (₹) | $4,20,000$ | $8,10,000$ |
| Variable expenses of the component (₹) | 75 | 60 |

The company charges depreciation on straight line method. Scrap value of the machine at the end of life is nil.
The demand for the components at present is 50,000 units per annum. This demand is expected to increase to $1,00,000$ units.
Required :
(1) For each of the two volume of output namely 50,000 and $1,00,000$ units, state with supporting calculations whether the components should be purchased or manufactured by installation of machine. If your decision is in favour of installation of machine, which model will you advise?
(2) At what volume of output should the company change over from purchase of components to manufacture by installation of (i) semi automatic machine and (ii) automatic machine.
(3) At what volume of manufacture of the component will the company switch over from installation of one type of machine to the other ?
4. Alfa Ltd. has a standard costing system for its single output. The standard cost for 100 units produced are as follows :

|  | ₹ |
| :--- | :---: |
| Materials - 100 kg . @ ₹ $10 / \mathrm{kg}$. | 1,000 |
| Labour - 40 hours @ ₹ $20 / \mathrm{hour}$ | 800 |
| Variable factory overhead - @ ₹ 10 per direct labour hour | 400 |
| Fixed factory overhead - @ ₹ 5 per labour hour | $\frac{200}{}$Total $\mathbf{2 , 4 0 0}$ |

The following operating data were taken for May 2011,
(a) 500 units were manufactured,
(b) Normal volume is 220 direct labour hours
(c) 520 kg . of materials @ ₹ 11 were consumed.
(d) 190 labour hours @ ₹ 19 were used.
(e) Actual variable factory overhead ₹ 2,090 .
(f) Actual fixed factory overhead ₹ 1,150

You are required to calculate all possible cost variances.
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Prime Ltd. is currently operating at $75 \%$ of its capacity. In the past year, the level of operation was $55 \%$. Presently, the production is 75,000 units. The company is planning for $85 \%$ capacity level during next year. The cost details are as follows :

| Particulars | $\mathbf{5 5 \%}$ | $\mathbf{7 5 \%}$ |
| :--- | ---: | ---: |
|  | $₹$ | $₹$ |
| Direct materials | $1,10,000$ | $1,50,000$ |
| Direct labour | 55,000 | 75,000 |
| Factory overheads | 31,000 | 35,000 |
| Selling overheads | 32,000 | 40,000 |
| Administrative overheads | 16,000 | 16,000 |

Profit is estimated at $20 \%$ on sales. The following increases in costs are expected during the next year.

|  | In \% |
| :--- | :---: |
| Direct materials | 8 |
| Direct labour | 5 |
| Variable factory overheads | 5 |
| Variable selling overheads | 8 |
| Fixed factory overheads | 10 |
| Fixed selling overheads | 15 |
| Administrative overheads | 10 |

Prepare a flexible budget for the next year at $85 \%$ level of capacity and ascertain the profit on sales.
5. Write short notes on : (any two)
(a) Activity Based Costing - concept and benefits
(b) Target costing
(c) Cost control and cost reduction

