Seat No. : $\qquad$
AF-115
April-2023
Int. MBA, Sem.-VIII
Advanced Cost and Management Accounting

Time: 2½ Hours]
[Max. Marks : 70

1. Attempt ANY TWO from the following :
(A) Ram Construction Co. has obtained a contract for construction of a building. The price of the contract is ₹ $12,00,000$ and work commenced on $1^{\text {st }}$ April, 2022. The following details are shown in their books for the year ending $31^{\text {st }}$ March, 2023.

| Particulars | Amount <br> $₹$ |
| :--- | ---: |
| Material issued to site | $3,36,000$ |
| Labour | $3,40,000$ |
| Plant purchased | 60,000 |
| Direct expenses | 8,000 |
| General overheads | 32,000 |
| Wages accrued on 31 st March 2023 | 4,000 |
| Material at site on 31 ${ }^{\text {st }}$ March 2023 | 14,000 |
| Cost of work not certified | 1,200 |
| Direct expense accrued 31 st March 2023 | $6,00,000$ |
| Cash received (80\% of work certified) |  |
| Life of plant is 5 years and scrap value nil. |  |

Prepare Contract $\mathrm{A} / \mathrm{c}$ and show the profit to be transferred to $\mathrm{P} \& \mathrm{~L} \mathrm{~A} / \mathrm{c}$.
(B) From the following information Prepare cost sheet.

| Particulars | $\begin{aligned} & \text { Amount } \\ & ₹ \end{aligned}$ | Particulars | Amount ₹ |
| :---: | :---: | :---: | :---: |
| Opening stock of raw material | 5,00,000 | Managing Director's remuneration | 2,40,000 |
| Sales | 55,00,000 | Salary -Office | 50,000 |
| Carriage outward | 20,000 | Salary -Salesman | 40,000 |
| Carriage Inward | 1,00,000 | Other expenses- Office | 18,000 |
| Purchases | 17,00,000 | Other expenses- Factory | 1,14,000 |
| Advanced tax paid | 3,00,000 | Other expenses- Sales | 20,000 |
| Closing stock of raw material | 8,00,000 | Depreciation - office furniture | 2,000 |
| Direct wages | 15,00,000 | Travelling expense | 22,000 |
| Other direct charges | 3,00,000 | Depreciation - plant | 30,000 |
| Rent - Factory | 1,00,000 | Advertisement | 40,000 |
| Rent - Office | 10,000 | Indirect material | 10,000 |
| Indirect wages | 2,00,000 | Dividend received | 10,000 |
| Managing Director's remuneration is to be allotted as ₹ 80,000 to the factory, ₹ 40,000 to the office and ₹ $1,20,000$ to selling department. |  |  |  |

(C) "A good costing system is important for efficient working of an organisation." Comment and explain its advantages and limitations.
2. From the following information calculate the bus fare to be charged from each passenger for the journeys given below.

The following cost is incurred:

| Particulars | Amount |
| :--- | ---: |
| Salary of driver | $6,72,000$ p.a. |
| Salary of conductor | $5,28,000$ p.a. |
| Cost of bus | $33,00,000$ |
| Salary of accountant | 40,000 p.m. |
| Insurance of a bus | 96,000 p.a. |
| Diesel consumption 6 kms per litre | ₹ 96 per litre |
| Lubricant oil | ₹ 10 per 100 kms |
| Repairs and maintenance | 63,000 p.m. |
| Depreciation of bus | $20 \%$ p.a. |
| Road tax | 30,000 p.a. |

(1) Mehsana to Udaipur, 260 kms one way, running for 10 days in a month, a bus is 90\% occupied.
(2) Mehsana to Mandvi, 375 kms one way, running for 12 days in a month, a bus is 85\% occupied.
(3) Mehsana to Nashik 525 kms one way, running 4 days in a month, a bus is $100 \%$ occupied.
The seating capacity of the bus is 50 passengers.
Passenger tax is $30 \%$ of total takings.
Compute the bus fare to be charged to earn a profit of $30 \%$ on total takings.
The fares are to be indicated per passenger for the journey from :
(1) Mehsana to Udaipur
(2) Mehsana to Mandvi
(3) Mehsana to Nashik

## OR

A product passes through two processes A and B. From the following information prepare Process A/cs, Normal loss A/c, Abnormal gain A/c, Abnormal loss A/c and Costing Profit \& Loss A/c :

| Particulars | Process A | Process B |
| :--- | ---: | ---: |
| Material [units] | 1,000 | 360 |
| Cost of material per unit [₹] | 125 | 187.5 |
| Direct Wages [₹] | 28,800 | 11,160 |
| Production Overheads [₹] | 7,200 | 2,790 |
| Output [units] | 810 | 780 |
| Normal | $15 \%$ of input | $15 \%$ of input |
| Total Realisable Scrap value [₹] | 8,000 | 18,000 |
| Selling price per unit | 225 | 252 |

$2 / 3^{\text {rd }}$ of process A stock is transferred to Process B and balance is sold. The entire Process B stock is sold. Management expenses incurred is ₹ 7,450 and selling expense $₹ 21,000$. There is no opening and closing stock of work-in-progress.
3. (A) Discuss CVP analysis in details.
(B) Information of a company is as follows:

Fixed cost ₹ $1,60,000$, Break Even Point ₹ $4,00,000$.
Compute :
(1) $\mathrm{P} / \mathrm{V}$ ratio
(2) Profit when sales is ₹ $8,00,000$
(3) Sales to earn a profit of ₹ $2,40,000$
(4) New BEP if selling price is reduced by $20 \%$

## OR

(A) Explain Break-even analysis.
(B) $\mathrm{A}, \mathrm{B}$ and C are three similar plants under the same management who wants them to be merged for better operations. The details are as under :

|  | Plant A | Plant B | Plant C |
| :--- | ---: | ---: | ---: |
| Capacity | $100 \%$ | $70 \%$ | $50 \%$ |
| Turnover | $6,00,000$ | $5,60,000$ | $3,00,000$ |
| Variable cost | $4,00,000$ | $4,20,000$ | $1,50,000$ |
| Fixed cost | $1,40,000$ | $1,00,000$ | $1,24,000$ |

Compute :
(1) $\mathrm{P} / \mathrm{V}$ ratio of merged plant
(2) Break- even point
(3) Profit at $75 \%$ capacity
(4) Sales to earn a profit of ₹ $5,60,000$
4. From the following information of a factory, calculate Sales Variances :

| Product | Standard |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Qty. (Units) | Price (₹) | Qty. (Units) | Price (₹) |
| A | 5,760 | 10 | 6,400 | 10 |
| B | 3,200 | 15 | 3,520 | 14 |
| C | $\underline{3,840}$ | 12 | $\underline{4,480}$ | 13 |
|  | $\underline{\mathbf{1 2 , 8 0 0}}$ |  | $\underline{\mathbf{1 4 , 4 0 0}}$ |  |

Write a detailed note on ZBB.
5. What do you understand by the term 'Cost control'? What are its features ? Discuss in detail various methods to control the cost.

## OR

A manufacturer produces two products P and Q . Production of P is 1,000 units during one run, while production of Q is 100 units during 10 runs.
Materials and direct wage costs are similar in both the products.
Production overheads are ₹ $1,65,000$ which include the following :
₹ 82,500 set-up costs
₹ 55,000 quality control costs
₹ 27,500 material handling costs
All the three activities are similar for both the products.

| Direct Material | $1,25,000$ |
| :--- | ---: |
| Direct Wages | 25,000 |
| Overheads | $\underline{1,65,000}$ |
| Total cost: | $\underline{\mathbf{3 , 1 5 , 0 0 0}}$ |

The production overheads are related to direct wages.
You are required to prepare a statement showing per unit cost and total cost under
(1) Traditional cost approach and
(2) ABC approach

